

## Behavior Factors Rubric

	<b>Information</b>	<b>Instrumentation</b>	<b>Motivation</b>
<b>Environment</b>	<p><b>Data</b></p> <ul style="list-style-type: none"> <li>• Communicate clear performance expectations.</li> <li>• Discuss roles and responsibilities; priority for doing them.</li> <li>• Reference any performance aids to guide the nursing student.</li> <li>• Provide behavior-specific feedback about performance.</li> <li>• Discuss the performance management system.</li> </ul>	<p><b>Resources</b></p> <ul style="list-style-type: none"> <li>• Discuss materials, equipment, or time needed to do the job.</li> <li>• Define processes and procedures to enhance the student's performance.</li> <li>• Discuss the safety, cleanliness, and organization of the physical work environment.</li> </ul>	<p><b>Incentives</b></p> <ul style="list-style-type: none"> <li>• Discuss the financial and non-financial incentives present to encourage excellent performance.</li> <li>• Tracking activities and results through the measurement and reporting system.</li> <li>• Discuss fulfillment of higher level needs.</li> <li>• Discuss opportunities for career development.</li> </ul>
<b>Individual</b>	<p><b>Knowledge</b></p> <ul style="list-style-type: none"> <li>• Discuss the knowledge, skills, or experience needed to be successful at the job.</li> <li>• Reference any training programs needed to enhance knowledge and skills.</li> <li>• Communicate how student's role impacts the patient or hospital's performance.</li> </ul>	<p><b>Capacity</b></p> <ul style="list-style-type: none"> <li>• Communicate the strength and/or dexterity to do the job.</li> <li>• Discuss ability to learn what is expected in order to be successful.</li> <li>• Communicate any emotional limitations that impedes performance.</li> <li>• Reference the realities of the work situation to determine if they are a good fit.</li> </ul>	<p><b>Motives</b></p> <ul style="list-style-type: none"> <li>• Discuss nursing student's motives and see if they are aligned with environmental incentives.</li> <li>• Communicate level of desire to do the job to the best of their ability.</li> <li>• Reference the realities of the work situation to determine if they are a good fit.</li> <li>• Identify and discuss any rewards that reinforce poor performance or negative consequences that reinforce good performance.</li> <li>• Identify and discuss if the work environment is positive.</li> </ul>

*Do not create incompetence by:*

	<b>Information</b>	<b>Instrumentation</b>	<b>Motivation</b>
<b>Environment</b>	<ul style="list-style-type: none"> <li>• Telling people how well they are doing.</li> <li>• Providing misleading information about how they are doing.</li> <li>• Hiding what is expected.</li> <li>• Guiding performance.</li> </ul>	<ul style="list-style-type: none"> <li>• Designing tools without consulting the users.</li> <li>• Keeping developers or engineers away from users, if applicable.</li> </ul>	<ul style="list-style-type: none"> <li>• Paying poor performers the same as good performers.</li> <li>• Punishing good performers in some way.</li> <li>• Not using non-monetary incentives.</li> </ul>
<b>Individual</b>	<ul style="list-style-type: none"> <li>• Leaving training to chance.</li> <li>• Letting unskilled supervisors train.</li> <li>• Making training irrelevant to the job.</li> <li>• Making training difficult to understand.</li> </ul>	<ul style="list-style-type: none"> <li>• Scheduling work times for when people aren't at their sharpest.</li> <li>• Selecting wrong people to do the job.</li> <li>• Not providing job aids.</li> </ul>	<ul style="list-style-type: none"> <li>• Designing futureless jobs.</li> <li>• Arranging unpleasant work conditions.</li> <li>• Giving pep talks instead of incentives.</li> </ul>